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October 3, 2019

The Board of Commissioners of Public Utilities
Prince Charles Building
120 Torbay Road, P.O. Box 21040
St. John's, NL A1A 5B2

Attention: Ms. Cheryl Blundon
Director Corporate Services & Board Secretary

Dear Ms. Blundon:

Re: Rate Mitigation Options and Impacts Review
Slide Presentation – Stan Marshall

Enclosed please find an original and five additional copies of the Slide Presentation to be used by Stan Marshall at the public hearing.

If you have any questions, please feel free to contact the undersigned.

Yours truly,

Nalcor Energy

A handwritten signature in blue ink, appearing to read "Peter Hickman", written over a horizontal line.

for Peter Hickman
Senior VP, Chief Legal Officer
& Corporate Secretary
/bds

cc: Paul Coxworthy, Industrial Customer Group
Kelly Hopkins, Newfoundland Power Inc.
Dennis Browne, QC, Consumer Advocate